# Tristel 

Interim results presentation
31 December 2015

## Tristel

Financial Highlights

- Revenue up 8\% to $\mathbf{\text { f }}$ m (2014: $£ 7.4 \mathrm{~m}$ )
- Overseas sales up 20\% to £2.9m (2014: £2.4m), representing $36 \%$ of total sales
- EBITDA and share based payments up $27 \%$ to $£ 1.9 m$ (2014: $£ 1.5 \mathrm{~m}$ )
- Pre-tax profit before share based payments up $\mathbf{3 6 \%}$ to $£ 1.5 \mathrm{~m}$ (2014: $£ 1.1 \mathrm{~m}$ )
- EPS before share based payments up 40\% to 2.89p (2014: 2.07p)
- Interim dividend of 1.14p per share (2014: 0.585p), an increase of 95\%
- Significant increase in operational cash flow, with net cash at period end of $£ 4.3 \mathrm{~m}$ (2014: $£ 2.9 \mathrm{~m}$ )


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Operational Highlights

- Focus on margins and cost control
- Successful implementation of Enterprise Resource Planning system throughout the Group
- Continued investment for future growth
- $510(\mathrm{~K})$ pre-submission meeting request made to the United States Food and Drug Administration (FDA)

Lead technology

Our proprietary chlorine dioxide formulation addresses three distinct markets:
Trisiel

- The Human Healthcare market (hospital infection prevention - via the Tristel brand).

Crysiel

- The Contamination Control market (control of contamination in critical environments - via the Crystel brand).


## Anistel - The Animal Healthcare market (veterinary practice infection prevention - via the Anistel brand).

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Strategic financial goals
£2om revenue by 30 June 2017


Unlikely to be achieved due to slowing UK growth - Current focus on margin improvement

- Long-term revenue growth driven by geographical expansion and new products

Maintain at least a $15 \%$ pre-tax profit margin


Goal exceeded

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## Revenue dynamics

| £,000 | $2015-16$ <br> Half 1 |  | $2014-15$ <br> Half 1 |  | Growth |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Human <br> healthcare | 6,740 | $84 \%$ | 6,332 | $86 \%$ | 408 | $6 \%$ |
| Animal <br> healthcare | 500 | $6 \%$ | 397 | $5 \%$ | 103 | 26 |
| Contamination <br> Control | 770 | $10 \%$ | 693 | $9 \%$ | 77 | 11 <br> $\%$ |
| Total sales | 8,010 | $100 \%$ | 7,412 | $100 \%$ | 598 | $8 \%$ |


| f,ooo | $2015-16$ <br> Half 1 |  | $2014-15$ <br> Half 1 |  | Growth |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Germany | 794 | $10 \%$ | 665 | $9 \%$ | $19 \%$ |
| Australasia | 491 | $6 \%$ | 495 | $7 \%$ | - |
| Asia | 486 | $6 \%$ | 286 | $4 \%$ | $70 \%$ |
| Total overseas <br> direct sales | 1,771 | $22 \%$ | 1,446 | $20 \%$ | $22 \%$ |
| Overseas <br> distributor sales | 1,122 | $14 \%$ | 960 | $13 \%$ | $17 \%$ |
| Total <br> Overseas sales | 2,893 | $36 \%$ | 2,406 | $32 \%$ | $20 \%$ |
| UK | 5,117 | $64 \%$ | 5,006 | $68 \%$ | $2 \%$ |
| Total sales | 8,010 | $100 \%$ | 7,412 | $100 \%$ | $8 \%$ |

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## Revenue detail

| £,000 |  | 2013-14 | 2014-15 | 2014-15 | 2015-16 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| UK |  | $\mathrm{H}_{2}$ | $\mathrm{H}_{1}$ | $\mathrm{H}_{2}$ | H1 |
| Human healthcare | Out-patient instrument disinfection | 2,160 | 2,621 | 2,469 | 2,695 |
|  | Critical surface disinfection | 521 | 586 | 583 | 620 |
|  | Other | 949 | 1,023 | 950 | 840 |
| Contamination control |  | 499 | 518 | 469 | 589 |
| Animal healthcare |  | 319 | 258 | 356 | 373 |
|  |  | 4,448 | 5,006 | 4,827 | 5,117 |
| Overseas |  |  |  |  |  |
| Human healthcare | Out-patient instrument disinfection | 1,531 | 1,823 | 2,415 | 2,307 |
|  | Critical surface disinfection | 111 | 86 | 108 | 65 |
|  | Other | 710 | 183 | 242 | 213 |
| Contamination control |  | 112 | 175 | 212 | 181 |
| Animal healthcare |  | 116 | 139 | 118 | 127 |
|  |  | 2,580 | 2,406 | 3,095 | 2,893 |
| Total revenue |  | 7,028 | 7,412 | 7,922 | 8,010 |

## Tristel

Productivity investments \& gross margin improvements

| Gross margin | $2015-16$ <br> Half 1 | $2014-15$ <br> Half 1 | Margin <br> improvement |
| :--- | ---: | ---: | ---: |
| Human healthcare | $74 \%$ | $72 \%$ | $2 \%$ |
| Animal healthcare | $69 \%$ | $61 \%$ | $2 \%$ |
| Contamination <br> control | $52 \%$ | $49 \%$ | $3 \%$ |
| Overall GM | $71 \%$ | $69 \%$ | $2 \%$ |


| Stock | 31 December <br> 2015 | 31 December <br> 2014 | Stock holding <br> reduction |
| :--- | ---: | ---: | ---: |
| Finished goods | 826 | 901 | 75 |
| Componentry | 763 | 1,096 | 333 |
| Total stock | 1,589 | 1,997 | 408 |

Investments in manufacturing efficiencies to date:

- ERP system $£ 160$ investment, providing an improvement in stock control and reduction in write offs.
- Investments in manufacturing plant $£ 150 k$, providing reduced unit cost of $£ 25 \mathrm{k}$ pa and security in source of supply.

To come:

- Automation of filling lines $£ 120$ k investment, providing a reduction in


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Selection of regulatory approval initiatives

| Product | Stella | Wipes/Duo |  |  | Fuse/Jet/Duo |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Application | Various | Ultrasound | Ophthalmology | ENT | Surfaces |  |  |
| USA | 0 | 1 | 1 | o | 0 |  |  |
| Taiwan | 1 | 1 | 1 | 1 | 1 |  |  |
| Australia/NZ | 4 | 3 | 1 | 3 | 2 |  |  |
| South Korea | 0 | 1 | 1 | 1 | - |  | Key |
| Nigeria | 1 | 1 | 1 | 1 | 1 | 0 | No plans to register Under consideration |
| Peru | 1 | 1 | 1 | 1 | 1 | o | Submission being |
| Guatemala | 1 | 1 | 1 | 1 | 1 | 2 | prepared |
| Saudi Arabia | 2 | 4 | 4 | 4 | 2 | 3 | Approval granted |
| China | 3 | 1 | 1 | 3 | 1 | 4 | Approval granted since last |
| El Salvador | 1 | 1 | 1 | 1 | 0 |  | presentation |
| Hong Kong | 3 | 2 | 2 | 3 | 3 |  |  |
| Malaysia | 2 | 2 | 2 | 2 | 2 |  | 9 |

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## USA regulatory approval initiative

|  | Approval body |  |  |  | Progress |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non regulated | EPA | FDA | FDA \& EPA | Approval feasibility proven | Approval programme underway |
| Duo Ophthalmology * |  |  |  | $\longrightarrow$ | Y | Y |
| Duo Ultrasound * |  |  | $\rightarrow$ |  | Y | Y |
| Filtershot |  | $\rightarrow$ |  |  | Y | To start Q4 15-16 |
| Rinse Assure |  | $\rightarrow$ |  |  | Y | To start Q4 15-16 |
| Stella |  |  |  |  | Y | Not yet decided |
| Fuse for Stella |  | $\rightarrow$ |  |  | Not yet | N/A |
| Protect Bags | $\longrightarrow$ |  |  |  | N/A - marketing to commence Q4 15-16 | N/A |
| Fuse for Surfaces |  |  |  |  | Not yet | N/A |
| Wipes |  |  |  |  | Not yet | N/A |
| * Pre-submission lette | and meeting requ | ent to | 016 |  |  |  |

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Outlook and Summary

- Revenues up $8 \%$ but below management target of $15 \%$ p.a.
- long-term revenue growth expected from further geographical expansion and new products
- Focus on margin improvement - inc. exit from certain low margin non-chlorine dioxide products
- Margin, costs and cash tightly managed resulting in profit \& earnings growth on target
- Investment programme to drive future growth
- US FDA regulatory programme progressing well
- Strong cash generation continues to underpin progressive dividend policy
- Outlook continues to be promising and we remain confident for the full year

Income Statement

|  | Six months ended | Six months ended |
| :---: | :---: | :---: |
|  | 31.12 .15 | 31.12 .14 |
|  | £'000 | £'000 |
| Turnover | 8,010 | 7,412 |
| Cost of sales | $(2,289)$ | $(2,301)$ |
| Gross profit | 5,721 | 5,111 |
| Gross margin \% | 71\% | 69\% |
| Administrative expenses | $(3,850)$ | $(3,600)$ |
| Net interest expense | 4 | 3 |
| Depreciation \& amortisation | (401) | (422) |
| Share based payments | $(1,015)$ | (67) |
| Results from associate | 6 | 8 |
| Pre-tax profit /(loss) | 465 | 1,033 |
| Tax charge / (credit) | (273) | (260) |
| Profit / (loss) after tax | 192 | 773 |
| Basic EPS - pence | 0.46p | 1.91p |
| Diluted EPS - pence | 0.45P | 1.82p |


|  | 31.12.15 | 31.12.14 |
| :---: | :---: | :---: |
| Non-current assets | £,000 | f'000 |
| Goodwill | 667 | 667 |
| Intangible assets | 5,586 | 5,593 |
| Property, plant and equipment | 1,330 | 1,319 |
| Deferred tax | 37 | 44 |
|  | 7,620 | 7,623 |
| Current assets |  |  |
| Inventories | 1,589 | 1,997 |
| Trade and other receivables | 3,319 | 2,764 |
| Cash and cash equivalents | 4,264 | 2,945 |
|  | 9,172 | 7,706 |
| Total assets | 16,792 | 15,329 |

Continued...

Balance Sheet continued

|  | 31.12.15 | 31.12 .14 |
| :---: | :---: | :---: |
| Capital and reserves | f'000 | f'000 |
| Share capital | 421 | 407 |
| Share premium account | 10,455 | 9,517 |
| Merger reserve | 478 | 478 |
| Foreign exchange reserve | (134) | (101) |
| Retained earnings | 2,559 | 2,323 |
| Minority interests | 7 | 7 |
| Total equity | 13,786 | 12,631 |
| Current liabilities |  |  |
| Interest bearing loans and borrowings |  | 27 |
| Trade and other payables | 2,444 | 2,109 |
| Current tax | 403 | 329 |
| Total current liabilities | 2,847 | 2,465 |
| Deferred tax | 159 | 233 |
| Total liabilities | 3,006 | 2,698 |
| Total equity and liabilities | 16,792 | 15,329 |

Cash flow reconciliation

|  | 31.12 .15 | 31.12 .14 |
| :--- | ---: | ---: |
| Profit before tax | $\mathbf{f}^{\prime} 000$ | $\mathbf{f}^{\prime} 000$ |
| Add back non cash items | 465 | $\mathbf{1 , 0 3 3}$ |
| Working capital movements | 1,409 | 474 |
| Purchase of fixed assets | 357 | $(437)$ |
| Purchase of intangible assets | $(203)$ | $(244)$ |
| Proceeds from sale of property, plant \& equipment | $(147)$ | $(181)$ |
| Shares issued | 16 | 8 |
| Net loans repaid | 542 | 238 |
| Net interest | - | $(25)$ |
| Corporation tax paid | 4 | 7 |
| Free cash flow | $(96)$ | $(70)$ |
| Dividends paid | 2,347 | 803 |
| Increase / (decrease) in cash | $(2,141)$ | $(512)$ |

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